

## Introduction

This report is produced by Delco Automation Inc. ("Delco") for the fiscal year ending October 31, 2025, and includes accomplishments in the first half of the following fiscal year. Within is a summary of the action taken by Delco to reduce the risk that forced labour or child labour is used in the production of goods in Canada or elsewhere, or of goods imported into Canada by Delco.

This is the third report prepared by Delco pursuant to Canada's new *Fighting Forced Labour and Child Labour in Supply Chains Act* (the "Act"). Delco has included its wholly owned subsidiary Manco Control Systems Inc. ("Manco"); a single board of directors provides oversight to both Delco and Manco.

## Corporate Structure

Established in 1994, Delco is incorporated in Saskatchewan and is a privately held company. It is comprised of multiple divisions, each with diverse product and service offerings and unique supply chains. On March 3, 2025, the Security division was sold to Convergent Technologies Ltd. Total staff count is currently around 182, with staff both positioned strategically throughout the country and at headquarters in Saskatoon, SK. This report includes the Security data for the first 4 months of the fiscal year. We can start to see the impact to Delco's supply chain resulting from the divestiture of the Security division part way through the fiscal year.

## Automation & Manufacturing:

Delco's Automation and Manufacturing divisions provide panel design, control panel manufacturing, plant integration, programming, and commissioning services. Delco creates completely integrated packages including plant controls, alarm annunciation, reporting, analytics providing our partners and end users with a consistent, reliable, and cost-effective solution.

## Water:

Integrated solutions for premier water and wastewater treatment customized solutions, equipment integration, automation, and service. Water product solutions include membrane, biological, or media filtration, containerized systems, and RO systems. Wastewater systems include membrane bio reactors and moving bed biofilm reactors. Services include automation and controls, field service & maintenance, installation and commissioning, water treatment pilot services, remote monitoring and operations support and water treatment rentals.

Security (divested March 3, 2025):

Delco Security was a parts and smarts provider of systems, delivering customized solutions through technology and labour. As a Master Systems Integrator, this team specialized in complete integration solutions for a variety of systems including communications, audiovisual, nurse call, risk mitigation, and more. State of the art technology offerings include machine learning, communications real time location systems, drone detection, health care, network, building automation, video surveillance and access control. This division was divested March 3, 2025, and will no longer be included in reporting beyond this fiscal year.

Technology:

Delco's IPFusion was developed in 2012 to address the need for a simple, reliable, and scalable security platform that would provide a single interface to command and control corrections facilities. It provides simplified integration of systems coordinating them through a complete workflow engine. This team continues to innovate and expand the platform globally and across new sectors including healthcare, transportation, energy, and the IoT industry.

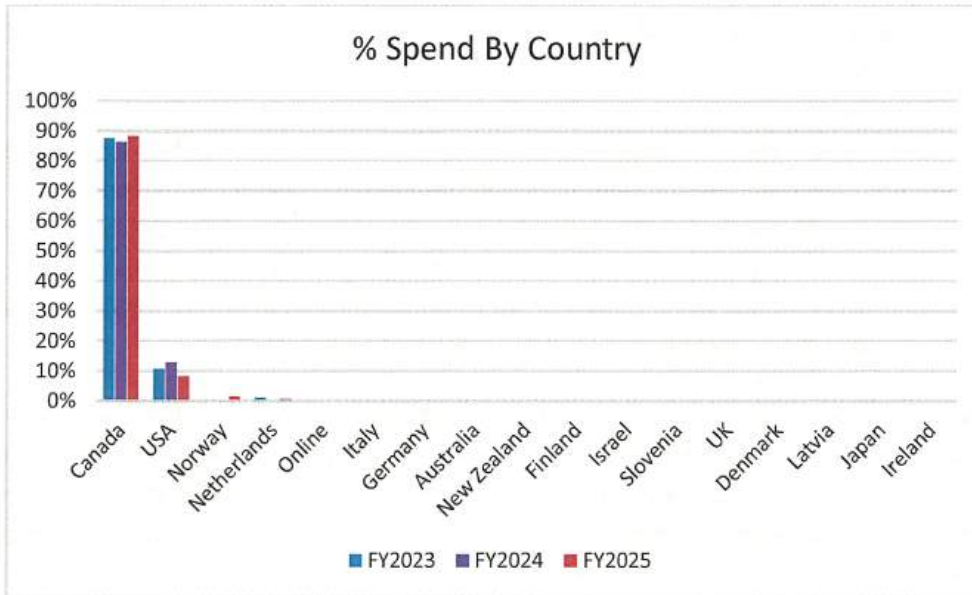
Manco Control Systems:

As a subsidiary of Delco Automation Inc., Manco operates autonomously, delivering independent and reliable, quality customized solutions for Industrial Automation Control Systems Integration to its customer base.

**Supply Chain:**

Delco's Supply Chain map identifies over 600 vendors which provide goods and services across the divisions. This step in our process aims to identify the risk of forced labour and child labour in our supply chain, starting with our first-tier suppliers. Below is the graphical demonstration of the geographical representations of our supply base as well as the industrial group classification (GICS).

As shown below, the vast majority (88%) of purchases are made from Tier 1 suppliers and subcontractors located in Canada, and over 8% from USA, which combined totals over 96% from North America. The remaining countries combined provide the remaining 4% of our goods and services. Our supply sources from outside of North America are also considered to be from countries with low risk of child labour and forced labour. There have been very minimal geographical changes in our supply base from last year to this year, as shown in the graphs and data tables below. We will continue to monitor going forward with intent to screen for countries with higher risk.



<u>County</u>	<u>FY 2023</u>	<u>FY 2024</u>	<u>FY 2025</u>
Canada	87.5%	86.3%	88.4%
USA	10.7%	12.9%	8.3%
Norway	0.0%	0.4%	1.6%
Online	0.2%	0.3%	0.5%
UK	0.0%	0.0%	0.0%
Denmark	0.3%	0.0%	0.0%
Latvia	0.1%	0.0%	0.0%
Netherlands	1.1%	0.0%	0.6%
Israel	0.1%	0.0%	0.0%
Germany	0.0%	0.0%	0.1%
Japan	0.0%	0.0%	0.0%
Ireland	0.0%	0.0%	0.0%
Italy	0.0%	0.0%	0.2%
Australia	0.0%	0.0%	0.1%
Finland	0.0%	0.0%	0.1%
Slovenia	0.0%	0.0%	0.1%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

Following the sale of the Security division, there has been a shift in the supply chain industry groups, as the procurement activities have ceased for the technology/hardware supply that fed that division.

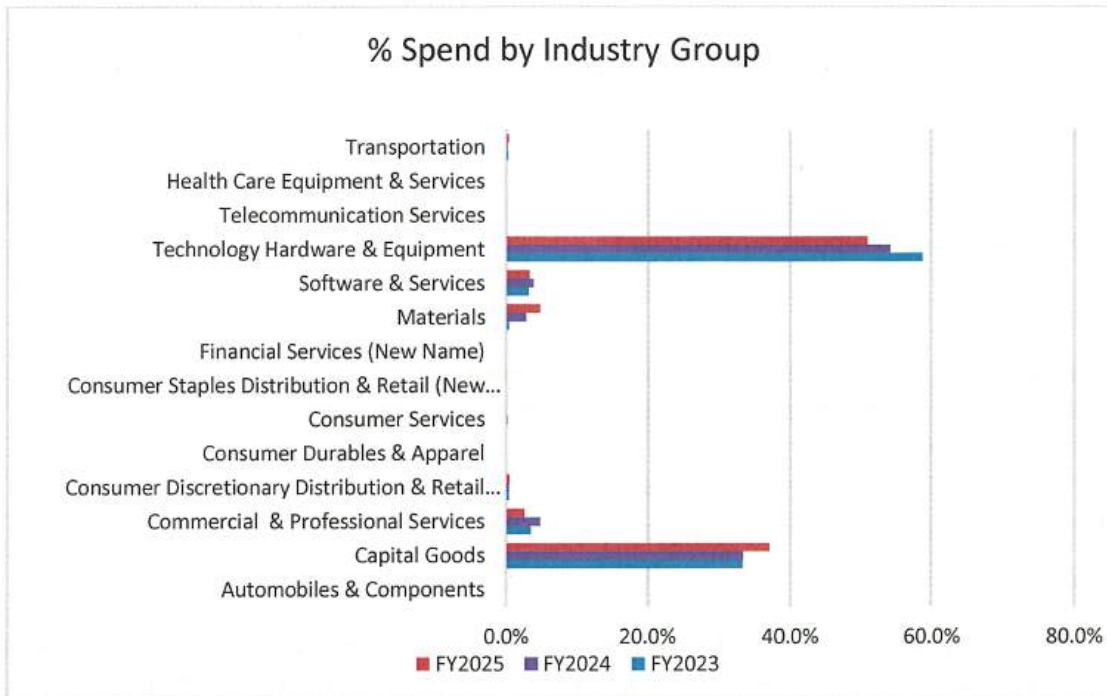
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The Industry Groups where Delco has most of its expenditure are Technology Hardware & Equipment and Capital Goods, as shown below. Delco's expenditures are comprised largely of components used to build our products, as well as subcontractors on our projects. Types of components purchased are specific to the division's requirements. Delco's Water Division utilizes a considerable amount of hardware components, such as valves, filters, etc. Whereas, Delco's Security Division purchased more electronic components, such as cameras, access control components, etc. The bulk of the services subcontracted by Delco are in areas such as mechanical and electrical installations, as well as manufacturing of customized components. Delco's focus, as this initiative progresses, will be on screening our tier-one suppliers to ensure they have a process in place to screen for forced labour and child labour risks within their supply chain.

Looking further into the Online supply category, this spend is largely made up of computer hardware components purchased through a US online distributor with a Canadian presence. As this vendor is unlikely to comply with requests for compliance documentation, this is likely to remain an area of risk. However, this is a low dollar spend category and is comprised of products from a low-risk category. If required, we could source these products from alternate sources.

As Delco's market is almost entirely made up of Canadian customers, the subcontractors used by Delco are also nearly entirely made up of Canadian companies. Delco's focus will continue to be on identifying and isolating suppliers who present a higher risk of forced labour and child labour. There has been very little change in the composition of the Supply base from last year to this year.

Following the divestiture of the Security division, Delco's supply chain has shifted, as procurement activities associated with the technology and hardware supporting that division ceased partway through the fiscal year. As a result, Delco has seen a decrease in the Technology Hardware & Equipment category and a corresponding increase in the Capital Goods category, reflecting the supply base for the remaining divisions. This trend is expected to be more pronounced next year, when Delco has a full year of procurement data that excludes the divested Security division.



GICS Industry Group	FY 2023	FY 2024	FY 2025
Automobiles & Components	0.0%	0.0%	0.0%
Capital Goods	33.3%	33.4%	37.1%
Commercial & Professional Services	3.5%	4.8%	2.7%
Consumer Discretionary Distribution & Retail	0.4%	0.4%	0.5%
Consumer Durables & Apparel	0.0%	0.0%	0.0%
Consumer Services	0.0%	0.2%	0.1%
Financial Services	0.0%	0.0%	0.0%
Materials	3.2%	3.9%	3.4%
Software Services	3.2%	3.9%	3.4%
Technology Hardware & Equipment	58.7%	54.2%	50.9%
Telecommunications Services	0.0%	0.0%	0.0%
Health Care Equipment & Services	0.4%	0.2%	0.4%
<b>Total</b>	<b>100%</b>	<b>100%</b>	<b>100%</b>

As Delco proceeds with its endeavor to reduce the risk of forced labour and child labour, it will start to look beyond Tier 1 suppliers. Delco's purchases are still dominantly from Canadian Distributors. It is anticipated that most distributors will also be included under the scope of the Act and will therefore also assess their own supply chains for such risks. As Delco extends its due diligence to additional tiers, it will prioritize

suppliers that may fall outside the scope of the Act due to factors such as size or location and, as a result, may have less mature internal controls related to forced labour and child labour risk management.

**Priority areas:**

As Delco continues its efforts to reduce the risk of forced labour and child labour in its supply chain, we are continuing to develop plans to support further action.

Target areas include:

1. Assess risk level of supply chain – based on country and industry;
2. Adapt existing processes to include mechanisms to address force labour and child labour;
3. Train staff and supply chain;
4. Monitor internal operations and supply chain; and
5. Communicate with stakeholders.

**Action taken:**

Delco holds human rights in high regard and is committed to developing new and modifying existing policies and procedures to ensure we do our part in reducing the risks of forced labour and child labour. The reach of this commitment extends through our own company, as well as throughout our supply chain.

The following steps have been taken during the Reporting Period and in the first half of the fiscal year leading up to this first report:

- Reviewed the requirements and revisions to the guidelines relating to Bill S-211 and determined that Delco remains within the scope of reporting requirements;
- Completed 2024-2025 supply chain mapping of tier one suppliers and subcontractors to facilitate a risk assessment, and compared against previous year;
- Assessed the distributors in our supply chain. The top 4 of which comprise 15-20% of Delco's total spend. The assessment has confirmed that these distributors have a policy and process in place to address child labour and forced labour within their supply chains and demonstrates their commitment to this initiative.
- Continued to review and revise of our existing policies and procedures, and purchase order terms and conditions, with a view to include the risk reduction of forced labour and child labour; and
- Confirmed the previously identified priority areas remain priorities.

**Next Steps:**

With the aim of continuous improvement, Delco's commitment to reducing the risk of forced labour and child labour will continue to expand. The following areas will be the focus of Delco's further pursuit.

1. Conduct an annual inherent risk assessment and a residual risk assessment for child labor and forced

labor in Delco's operational activities and supply chain.

2. Create a risk registry and include forced labour and child labour risks, following the identification of any risks within our supply chain.
3. Communicate Delco's Supplier Code of Conduct and Whistleblower Policy to suppliers, contractors and sub-contractors and establish a whistleblower hotline for them to report concerns when needed.
4. Establish a due diligence process to assess suppliers, contractors, and sub-contractors when it comes to forced labour and child labour risks prior to selecting and onboarding a new supplier.
5. Provide forced labour and child labour training to procurement personnel involved in decision making where forced labour and child labour may be a consideration.
6. Require tier one suppliers to have policies and procedures for identifying and prohibiting the use of forced labour and/or child labour in their activities and supply chains.
7. Continue building Delco's knowledge of its operations and supply chain, through incorporating GICS industry coding into Delco's procurement database to further the mapping of our supply chain.
8. Implement a standard supplier management framework that sets out processes across the business for supplier due diligence, including a process to communicate non-conformance thresholds to suppliers.

**Approval and Attestation:**

This Report was approved pursuant to subparagraph 11(4)(a) of the Act by the Board of Directors of Delco Automation Inc.

In accordance with the requirements of the Act, and in particular section 11 thereof, I, the undersigned, attest that I have reviewed the information contained in this report for the entity listed above. Based on my knowledge and having exercised reasonable diligence, I attest that the information in this report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above.

**I have the authority to bind Delco Automation Inc.**

Per:   
Brian Rindall (May 25, 2026 13:51:57 MDT)

Full name: Brian Rindall  
Title: President and Chief Executive Officer

Date: May 25, 2026